

DiDi Global

Supplemental Information

November 2026

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Our Mission:

To Build a Better Journey

24
Markets[1]

749mn
Annual Active Users[2]

35mn
Annual Active Drivers and Delivery Partners[2]

RMB 521.8bn
Core Platform GTV[3]

56.8mn
Core Platform Avg. Daily Transactions[4]

RMB 47.8bn
Total Cash[5]

World's Largest Mobility Technology Platform[6]

Notes: 1. Includes 15 markets with direct operations and 9 via roaming partnerships. 2. LTM data as of December 2025. 3. LTM data as of 2026Q3. Core Platform GTV refers to the summation of the GTV for the China Mobility and International segments. 4. For 2026Q3. Core Platform Average Daily Transactions refers to the average daily number of completed rides for the China Mobility segment and completed rides or food transactions for the International segment. 5. Data as of September 30, 2026. Total cash includes cash and cash equivalents and treasury investments. 6. In terms of average daily transactions. For 2026Q3.

DiDi

Our Products for Everyone and Every Purpose

China Mobility

Carpooling | Discount Express | Piggy Express | Express | DiDi Flash | Premier | Luxe | Enterprise

Ride Hailing

Online Taxi | Chauffeur | Hitch

International

Independently Funded

Ride | Food | Fintech

Other Initiatives

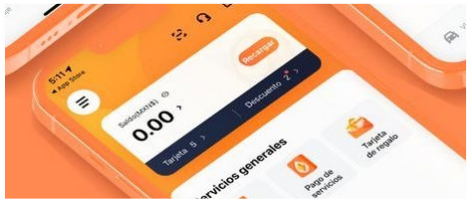
Independently Funded

Bike & E-Bike | Energy Services | Intra-City Freight | Autonomous Driving









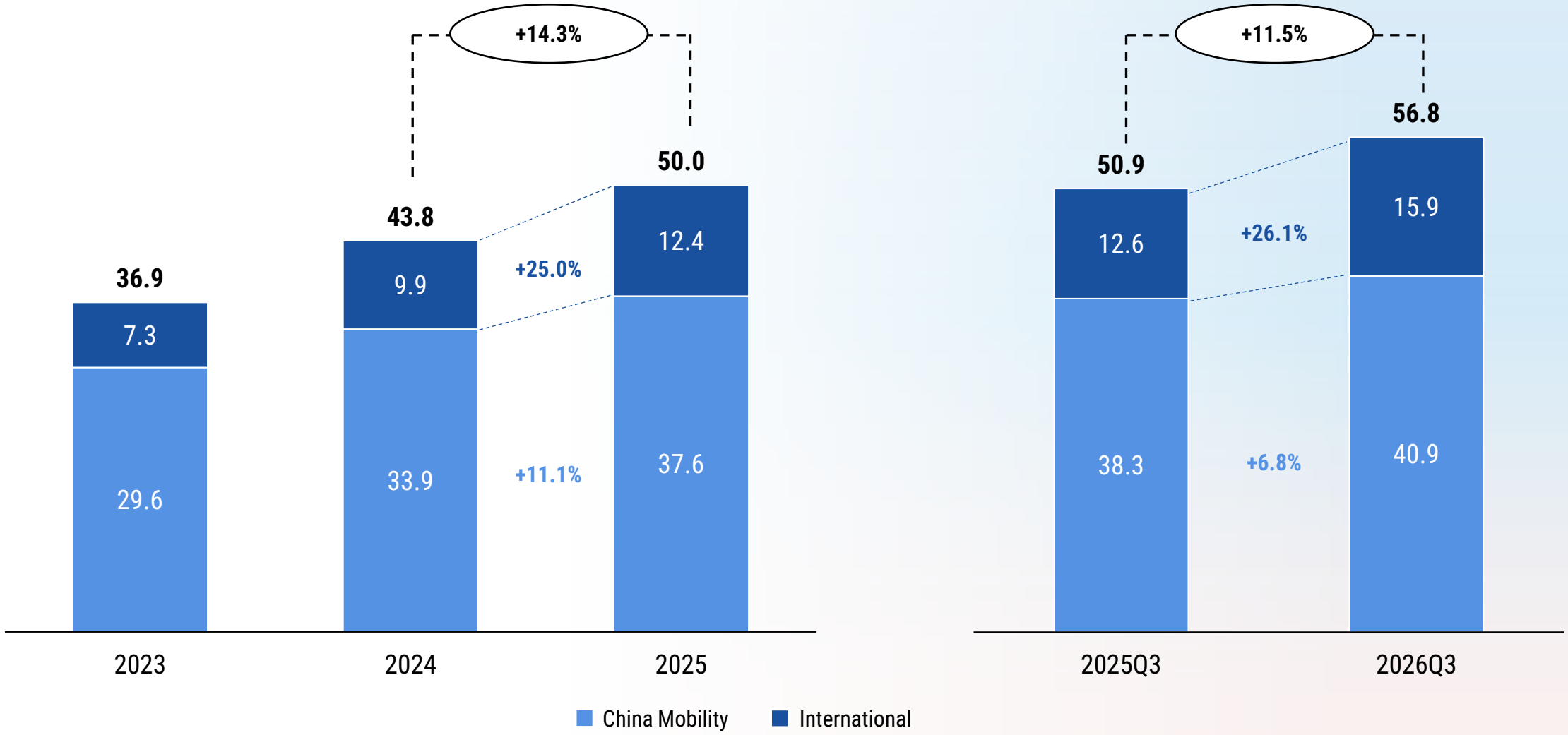







Average Daily Transactions

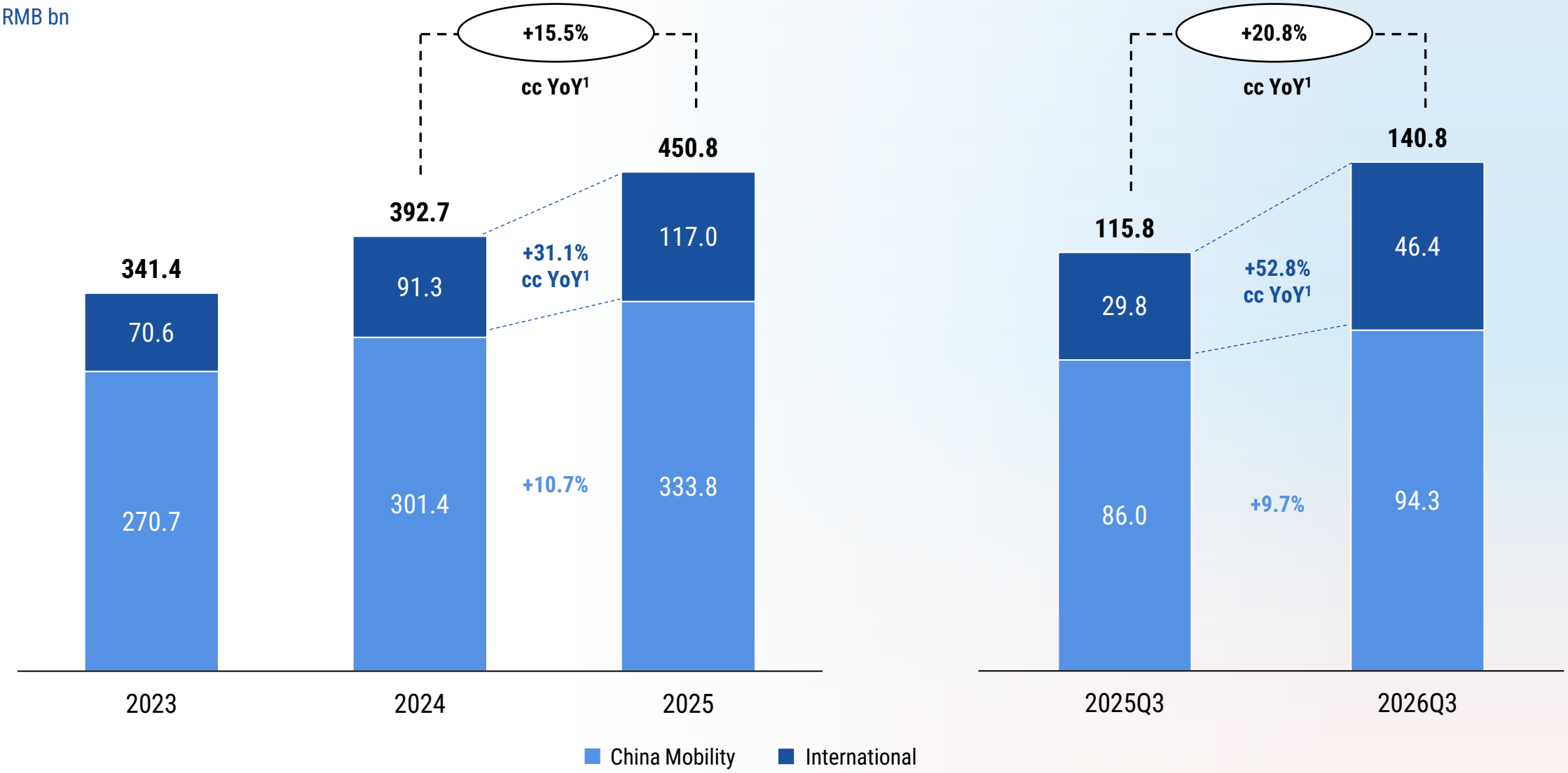
mn



Notes: Figures may not sum due to rounding. Average Daily Transactions refers to the average daily number of completed rides for the China Mobility segment and completed rides or food transactions for the International segment.

GTV

RMB bn



Notes: Figures may not sum due to rounding. 1. Constant currency GTV is generally calculated by translating current period GTV using the corresponding prior period's monthly exchange rates for currencies other than RMB.

01 Segment Update

Sustained Competitive Edge Fueled by Dual Flywheels

Liquidity Network
Shared mobility

- More driver supply
- Less wait time and lower cost per km
- More rider demand
- Increased income and more flexibility



Supply Enablement Network
Electric and autonomous driving solutions

- Increased savings from scale effect
- Lower operating cost
- Higher earnings
- More driver supply

Electric Mobility Solutions

Drive EV Adoption | Electric Charging | Leasing | Operating and Asset Management | Autonomous Driving

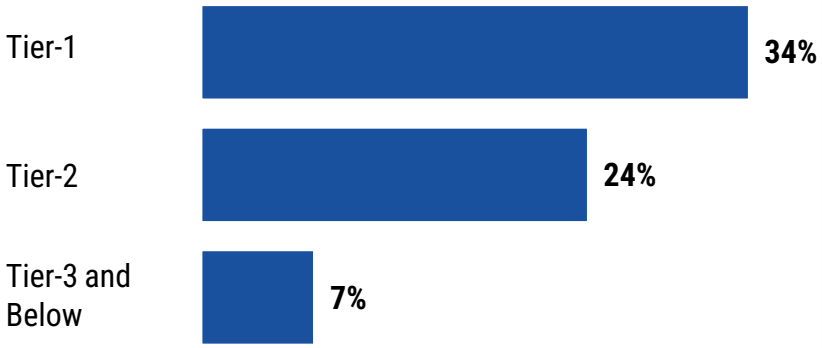
Autonomous Driving Operating Platform

DiDi

Plenty of Headroom for Growth

Healthy Room to Improve User Engagement

MAU Penetration by City Tier[1]

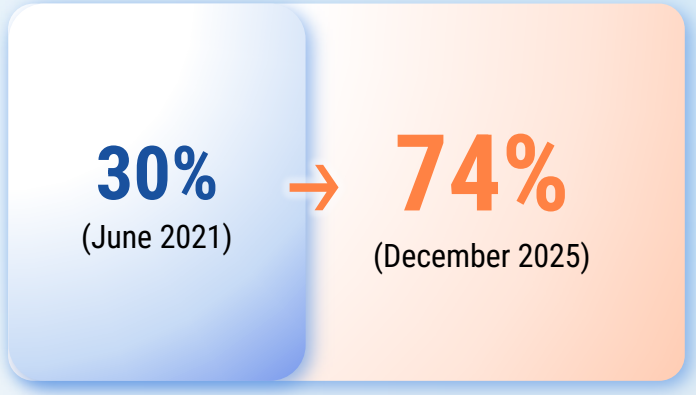


Transaction Frequency[2]

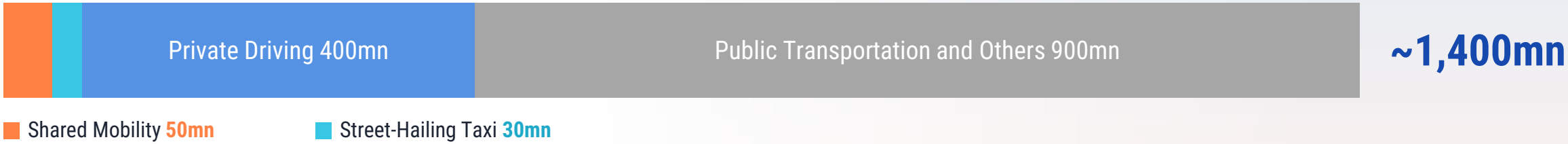
Tier-1	5–6
Tier-2	4–5
Tier-3 and Below	3–4

EV Penetration to Amplify Operating Leverage

EV Mileage Penetration on DiDi Platform



China Total Trips per Day[3]



Notes: 1. The penetration is calculated by dividing the Monthly Active Users count of DiDi's Ride Hailing service by the population in each city tier. For 2020Q4. 2. The frequency represents DiDi's Ride Hailing service's transactions taken by users who have taken at least one transaction in a given month. For 2020Q4. 3. From CIC.

Localized Offerings Across High-Potential Markets

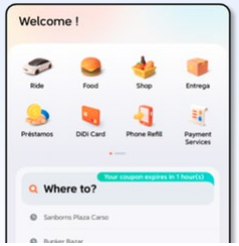
Market Leadership

2nd
Largest Internet Transaction Platform in LatAm[1]

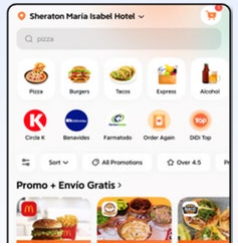
15.9mn
International Average Daily Transactions[2]

RMB 164.2bn
International GTV[3]

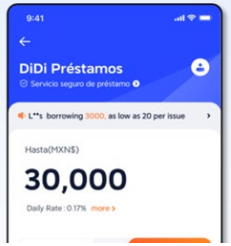
Comprehensive Offerings



Ride
Profitable in 9M 2026



Food
Narrowing Loss Margin QoQ[4]



Fintech
Integrated Digital Bank Services

Infrastructure Built on Brazil Synergies



60mn
Brazil Active Users



2.5mn
Brazil Active Drivers and Delivery Partners



60%
of Active Users Use Both Ride and Food



60%
of Platform Delivery Partners Serve Both Ride and Food



Notes: 1. Company data, ranked by average daily transactions. For 2026Q3. 2. For 2026Q3. Average Daily Transactions refers to the average daily number of completed rides or food transactions for the International segment.
3. LTM data as of 2026Q3. 4. Loss margin refers to Adjusted EBITA as a percentage of GTV for the food business.

A Hybrid Network Powering Autonomous Mobility

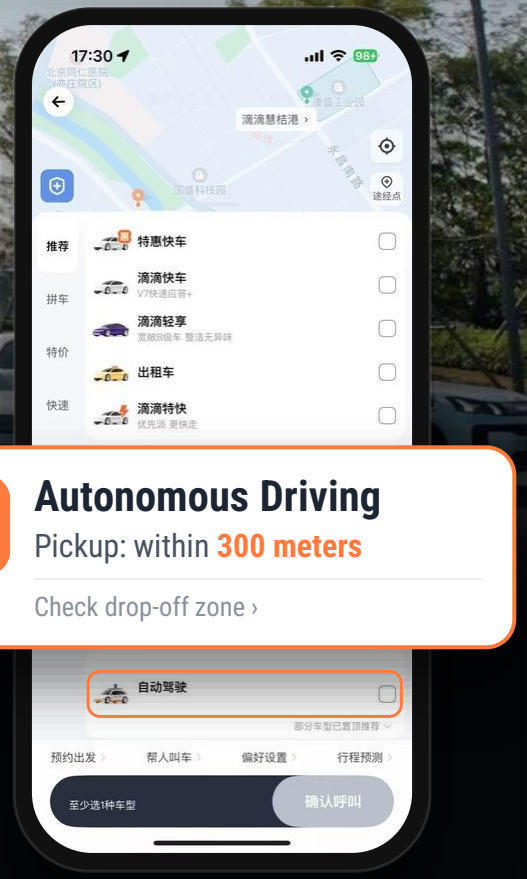
DiDi Robotaxi

Gen 4
Robotaxis Rolled Off the Line

2,200+
Consecutive Days of Safe Operation[1]

80,000+
Charging Stations via DiDi Charging[1]

Drivers + Robotaxis in One App



Autonomous Driving
Pickup: within **300 meters**
Check drop-off zone ›

Built With Partners Across the Value Chain

L4 Software
DiDi Autonomous Driving



Hardware
DiDi x GAC
Robotaxi Gen 4





Operations
Asset Management Partners
Charging & Maintenance Network

DiDi

Note: 1. Data as of September 30, 2026.

Leveraging Strategic and Investment Partnerships

Autonomous Driving

Independently Funded
Since 2019

Intra-City Freight

Independently Funded
Since 2021

Bike & E-Bike

Improving User Engagement
Optimizing Asset Efficiency

Energy Services

#1 in China's Public Charging Market[1]



DiDi

Note: 1. From CIC. In terms of public charging volume in China.

02 Financial Results

Quarterly Unaudited Results

(In RMB millions except transactions)	For the Three Months Ended			YoY Change	YoY Change (Constant Currency)
	September 30, 2025	**June 30, 2026**	**September 30, 2026**		
Operational highlights					
Transactions (in millions)	**4,685**	**5,052**	**5,226**	***11.5%***	
China Mobility	3,523	3,648	3,761	*6.8%*	
International	1,162	1,403	1,465	*26.1%*	
GTV	**115,819**	**133,936**	**140,772**	***21.5%***	***20.8%***
China Mobility	86,020	90,350	94,322	*9.7%*	
International	29,799	43,586	46,450	*55.9%*	*52.8%*
Financial highlights					
Profit (loss) for the period	**1,463**	**869**	**(789)**	***n/m***	
Profit (loss) attributable to equity holders of DiDi	**1,459**	**866**	**(792)**	***n/m***	
Adjusted EBITDA (Non-IFRS)	**1,591**	**1,317**	**907**	***n/m***	
Adjusted EBITA (Non-IFRS)	**861**	**540**	**10**	***n/m***	
China Mobility	2,983	4,167	3,674	*23.2%*	
International	(1,683)	(2,885)	(2,896)	*n/m*	
Other Initiatives	(439)	(742)	(769)	*n/m*	
Adjusted profit (loss) for the period (Non-IFRS)	**1,288**	**192**	**142**	***n/m***	