DiDi Announces Results for Third Quarter 2026

Beijing, November 27, 2026 - DiDi Global Inc. ("we", "us", "DiDi" or the "Company"), a leading mobility technology platform, today announced its unaudited interim condensed financial results for the quarter ended September 30, 2026.

Mr. Will Wei Cheng, the Chief Executive Officer of DiDi, commented, "In the third quarter, DiDi's domestic and international businesses maintained their steady growth. In China, we continued to advance our strategy of promoting quality service, with offerings such as DiDi Comfort and DiDi Standard Pro growing rapidly. Internationally, synergies across our diverse business ecosystem strengthened as we continued to expand the range of services available to local users. Looking ahead, we will continue to advance the development of quality services, improve the experience for both drivers and riders in key scenarios, accelerate the build-out of our driver service infrastructure, and fully roll out driver protection initiatives, including our 'Hundreds of Driver Service Flagship Stores, Thousands of Service Stations' program, Warm Meals for Drivers program and DiDi Charging. We believe that more drivers will be rewarded for delivering excellent service. We will also continue to actively develop our international business and autonomous driving initiatives, deepen synergies across our diverse business lines, and further promote the application and innovation of China's experience and technology in global markets."

Third Quarter 2026 Highlights

- **Core Platform Transactions**[1] for the third quarter of 2026 reached 5,226 million, an increase of 11.5% from the third quarter of 2025. Transactions for the China Mobility segment for the third quarter of 2026 reached 3,761 million, an increase of 6.8% from the third quarter of 2025. Transactions for the International segment for the third quarter of 2026 reached 1,465 million, an increase of 26.1% from the third quarter of 2025.
- **Core Platform Gross Transaction Value**[2] **("GTV**[3]**")** for the third quarter of 2026 reached RMB140.8 billion, an increase of 21.5%, or 20.8% on a constant currency basis[4], from the third quarter of 2025. GTV from the China Mobility segment for the third quarter of 2026 reached RMB94.3 billion, an increase of 9.7% from the third quarter of 2025. GTV from the International segment for the third quarter of 2026 reached RMB46.5 billion, an increase of 55.9%, or 52.8% on a constant currency basis, from the third quarter of 2025.
- **Loss** for the third quarter of 2026 was RMB0.8 billion. **Loss attributable to equity holders of DiDi** for the third quarter of 2026 was RMB0.8 billion.
- **Adjusted EBITDA (Non-IFRS)**[5] for the third quarter of 2026 was a gain of RMB0.9 billion. **Adjusted EBITA (Non-IFRS)**[5] for the third quarter of 2026 was a gain of RMB10 million. The Adjusted EBITA (Non-IFRS) of the China Mobility segment was a gain of RMB3.7 billion in the third quarter of 2026. The Adjusted EBITA (Non-IFRS) loss of the International segment was RMB2.9 billion in the third quarter of 2026. The Adjusted EBITA (Non-IFRS) loss of the Other Initiatives segment was RMB0.8 billion in the third quarter of 2026. **Adjusted profit (Non-IFRS)**[6] for the third quarter of 2026 was RMB0.1 billion.
- **Total cash and cash equivalents and treasury investments** were RMB47.8 billion as of September 30, 2026.

[1] Core Platform Transactions refers to the number of completed rides for the China Mobility segment and completed rides or food deliveries for the International segment. Transactions are counted by the number of orders completed, so a carpooling ride with two paying consumers represents two transactions, even if both consumers start and end their ride at the same place, whereas two passengers on the same ride transaction order count as one transaction.

[2] Core Platform Gross Transaction Value refers to the summation of the GTV for the China Mobility and International segments.

[3] GTV refers to the total transaction value, including any applicable taxes, tolls and fees, of completed Transactions without any adjustment for consumer incentives or for earnings and incentives paid to drivers for mobility services, merchant or delivery partners for food delivery services, or service partners for other initiatives.

[4] Constant currency GTV is generally calculated by translating current period GTV using the corresponding prior period's monthly exchange rates for currencies other than RMB.

[5] Adjusted EBITDA is defined as profit (loss) for the period/year before (i) investment income (loss), net, (ii) share of profit (loss) of equity method investees, (iii) interest income, (iv) finance (costs) income, net, (v) fair value changes of preferred shares and other financial instruments issued by subsidiaries, (vi) income tax benefit (expense), (vii) expense (benefit) related to share-based awards, (viii) amortization of intangible assets, (ix) impairment of goodwill and intangible assets acquired from business combination, (x) gain or loss on disposal or deemed disposal of subsidiaries, (xi) provision for the shareholder class action lawsuit, and (xii) depreciation of property and equipment and right-of-use assets. Adjusted EBITA is defined as profit (loss) for the period/year before the first eleven of these twelve items.

[6] Adjusted profit (loss) is defined as profit (loss) for the period/year before (i) expense (benefit) related to share-based awards, (ii) amortization of intangible assets, (iii) impairment of goodwill and intangible assets acquired from business combination, (iv) gain or loss on disposal or deemed disposal of subsidiaries, (v) investment income (loss) on certain investments, net[7], (vi) reconciling items on the share of profit (loss) of equity method investees[8], (vii) fair value changes of preferred shares and other financial instruments issued by subsidiaries, (viii) provision for the shareholder class action lawsuit, (ix) foreign exchange gains (losses) and fair value changes of exchange rate derivatives, and (x) tax effects on non-IFRS adjustments.

	For the Three Months Ended						
(In RMB millions except transactions)	**September 30, 2025**	**June 30, 2026**	**September 30, 2026**	**Year-on-year Change**	**Year-on-year Change (Constant Currency)**	**Quarter-on-quarter Change**	**Quarter-on-quarter Change (Constant Currency)**
Operational highlights							
Transactions (in millions)	**4,685**	**5,052**	**5,226**	***11.5%***		***3.4%***	
China Mobility	3,523	3,648	3,761	*6.8%*		*3.1%*	
International	1,162	1,403	1,465	*26.1%*		*4.4%*	
GTV	**115,819**	**133,936**	**140,772**	***21.5%***	***20.8%***	***5.1%***	***5.5%***
China Mobility	86,020	90,350	94,322	*9.7%*		*4.4%*	
International	29,799	43,586	46,450	*55.9%*	*52.8%*	*6.6%*	*7.7%*
Financial highlights							
Profit (loss) for the period	**1,463**	**869**	**(789)**	***n/m***		***n/m***	
Profit (loss) attributable to equity holders of DiDi	**1,459**	**866**	**(792)**	***n/m***		***n/m***	
Adjusted EBITDA (Non-IFRS)	**1,591**	**1,317**	**907**	***n/m***		***n/m***	
Adjusted EBITA (Non-IFRS)	**861**	**540**	**10**	***n/m***		***n/m***	
China Mobility	2,983	4,167	3,674	*23.2%*		*(11.8%)*	
International	(1,683)	(2,885)	(2,896)	*n/m*		*n/m*	
Other Initiatives	(439)	(742)	(769)	*n/m*		*n/m*	
Adjusted profit (loss) for the period (Non-IFRS)	**1,288**	**192**	**142**	***n/m***		***n/m***	

	For the Nine Months Ended September 30,			
(In RMB millions except transactions)	**2025**	**2026**	**Year-on-year Change**	**Year-on-year Change (Constant Currency)**
Operational highlights				
Transactions (in millions)	**13,397**	**15,079**	***12.6%***	
China Mobility	10,157	10,957	*7.9%*	
International	3,240	4,123	*27.3%*	
GTV	**326,996**	**398,052**	***21.7%***	***20.0%***
China Mobility	246,589	270,441	*9.7%*	
International	80,407	127,611	*58.7%*	*51.8%*
Financial highlights				
Profit (loss) for the period	**1,338**	**(1,139)**	***n/m***	
Profit (loss) attributable to equity holders of DiDi	**1,330**	**(1,146)**	***n/m***	
Adjusted EBITDA (Non-IFRS)	**7,870**	**3,137**	***n/m***	
Adjusted EBITA (Non-IFRS)	**5,786**	**727**	***n/m***	
China Mobility	9,733	11,809	*21.3%*	
International	(2,607)	(8,666)	*n/m*	
Other Initiatives	(1,340)	(2,416)	*n/m*	
Adjusted profit (loss) for the period (Non-IFRS)	**7,083**	**173**	***n/m***	

n/m Not meaningful

Numbers in this announcement are presented on a rounded basis based on actual amounts. Totals may not add up precisely due to rounding.

Third Quarter 2026 Results

China Mobility

In the third quarter of 2026, average daily transactions reached a record high of 40.9 million. Building on this momentum, we plan to further increase consumer and driver engagement in the remainder of 2026 through our ongoing investments in our ecosystem for drivers and by expanding a broader range of quality offerings for our consumers.

	For the Three Months Ended September 30,			For the Nine Months Ended September 30,		
(In RMB millions)	**2025**	**2026**	**% Change**	**2025**	**2026**	**% Change**
GTV	**86,020**	**94,322**	*9.7%*	**246,589**	**270,441**	*9.7%*
Adjusted EBITA (Non-IFRS)	**2,983**	**3,674**	*23.2%*	**9,733**	**11,809**	*21.3%*

- **GTV of RMB94.3 billion:** GTV from the China Mobility segment increased by 9.7% year-over-year, primarily driven by the increase in the number of transactions for the China Mobility segment.

- **Adjusted EBITA (Non-IFRS) gain of RMB3.7 billion:** Adjusted EBITA (Non-IFRS) gain in the China Mobility segment increased by 23.2% year-over-year to RMB3.7 billion for the third quarter of 2026 from RMB3.0 billion for the third quarter of 2025, primarily driven by improved operating efficiency and the growth of GTV, and partially offset by the increase of consumer incentives attributable to the growth of business for the China Mobility segment.

International

For the nine months ended September 30, 2026, our international mobility business remains profitable and continues to serve as a key anchor for our international ecosystem. As we expand our food delivery and other local services in key international markets, the ecosystem synergies among users, drivers, and our various business lines continue to deepen. We will keep strengthening our ecosystem capabilities, laying a solid foundation for long-term sustainable growth.

	For the Three Months Ended September 30,				For the Nine Months Ended September 30,			
(In RMB millions)	**2025**	**2026**	**% Change**	**% Change (Constant Currency)**	**2025**	**2026**	**% Change**	**% Change (Constant Currency)**
GTV	**29,799**	**46,450**	*55.9%*	*52.8%*	**80,407**	**127,611**	*58.7%*	*51.8%*
Adjusted EBITA (Non-IFRS)	**(1,683)**	**(2,896)**	*n/m*		**(2,607)**	**(8,666)**	*n/m*	

- **GTV of RMB46.5 billion:** GTV from the International segment increased by 55.9% year-over-year, or 52.8% on a constant currency basis, outpacing transaction growth due to a favorable mix shift towards our food delivery business with a greater average order value.

- **Adjusted EBITA (Non-IFRS) loss of RMB2.9 billion:** Adjusted EBITA (Non-IFRS) loss in the International segment increased by RMB1.2 billion year-over-year, primarily attributable to increased spending on incentives and marketing expenses.

Other Initiatives

	For the Three Months Ended September 30,			For the Nine Months Ended September 30,		
(In RMB millions)	**2025**	**2026**	**% change**	**2025**	**2026**	**% change**
Adjusted EBITA (Non-IFRS)	**(439)**	**(769)**	*n/m*	**(1,340)**	**(2,416)**	*n/m*

- **Adjusted EBITA (Non-IFRS) loss of RMB0.8 billion:** Adjusted EBITA (Non-IFRS) loss in the Other Initiatives segment increased by RMB0.3 billion year-over-year, primarily due to our increased investment in autonomous driving.

***Revenues*:** Revenues increased by 12.2% to RMB65.7 billion for the third quarter of 2026 from RMB58.6 billion for the third quarter of 2025.

***Cost of Revenues*:** Cost of revenues increased by 10.6% to RMB52.4 billion for the third quarter of 2026 from RMB47.4 billion for the third quarter of 2025.

***Operations and Support Expenses*:** Operations and support expenses increased by 19.6% to RMB2.6 billion for the third quarter of 2026 from RMB2.2 billion for the third quarter of 2025.

***Sales and Marketing Expenses*:** Sales and marketing expenses increased by 25.7% to RMB5.9 billion for the third quarter of 2026 from RMB4.7 billion for the third quarter of 2025.

***Research and Development Expenses*:** Research and development expenses increased by 30.9% to RMB2.8 billion for the third quarter of 2026 from RMB2.1 billion for the third quarter of 2025.

***General and Administrative Expenses*:** General and administrative expenses increased by 26.9% to RMB2.9 billion for the third quarter of 2026 from RMB2.3 billion for the third quarter of 2025.

Income tax benefit (expense): Income tax expense increased to RMB0.2 billion for the third quarter of 2026 from RMB0.1 billion for the third quarter of 2025.

Profit (loss) for the period: Loss for the third quarter of 2026 was RMB0.8 billion, compared to a profit of RMB1.5 billion in the third quarter of 2025.

***Profit (loss) attributable to equity holders of DiDi*:** Loss attributable to equity holders of DiDi was RMB0.8 billion for the third quarter of 2026, compared to a profit of RMB1.5 billion in the third quarter of 2025.

***Adjusted EBITDA (Non-IFRS)*:** Adjusted EBITDA for the third quarter of 2026 was a gain of RMB0.9 billion, compared to a gain of RMB1.6 billion in the third quarter of 2025.

***Adjusted EBITA (Non-IFRS)*:** Adjusted EBITA for the third quarter of 2026 was a gain of RMB10 million, compared to a gain of RMB0.9 billion in the third quarter of 2025.

***Adjusted profit (Non-IFRS)*:** Adjusted profit for the third quarter of 2026 was RMB0.1 billion, compared to a profit of RMB1.3 billion in the third quarter of 2025.

Liquidity and Cash Flow

(In RMB millions)	As of December 31, 2025	As of September 30, 2026
Cash and cash equivalents	23,808	25,356
Short-term treasury investments	28,207	19,170
Long-term treasury investments	3,691	3,311
Total	**55,706**	**47,837**

As of September 30, 2026, cash and cash equivalents and treasury investments were RMB47.8 billion, compared to RMB55.7 billion as of December 31, 2025. The above table sets forth a summary of assets managed by our treasury function, including cash and cash equivalents and treasury investments.

(In RMB millions)	For the Three Months Ended September 30, 2025	For the Three Months Ended September 30, 2026	For the Nine Months Ended September 30, 2025	For the Nine Months Ended September 30, 2026
Net cash flows generated from (used in) operating activities	2,754	72	7,954	(8,460)
Net cash flows generated from (used in) investing activities	(1,174)	2,034	(2,135)	2,642
Net cash flows generated from (used in) financing activities	(3,994)	3,067	327	8,102
Effect of exchange rate changes on cash and cash equivalents	(87)	(333)	(37)	(736)
Net increase (decrease) in cash and cash equivalents	**(2,501)**	**4,839**	**6,109**	**1,548**
Cash and cash equivalents at the beginning of the period	21,165	20,517	12,555	23,808
Cash and cash equivalents at the end of the period	**18,664**	**25,356**	**18,664**	**25,356**

Net cash flows generated from operating activities were RMB72 million for the third quarter of 2026, as compared to the Company's loss of RMB0.8 billion during the same period. The difference was due to non-cash or non-operating adjustments, as well as the changes in the Company's working capital during the third quarter of 2026.

Net cash flows generated from investing activities were RMB2.0 billion for the third quarter of 2026, and were primarily related to the proceeds from maturities of short-term and long-term treasury investments, partially offset by the purchase of property and equipment.

Net cash flows generated from financing activities were RMB3.1 billion for the third quarter of 2026, and were primarily related to an increase of borrowings, partially offset by the repurchase of the Company's ADSs.

Other updates

Share Repurchase Program

On November 11, 2023, the Company's board of directors authorized a share repurchase program under which the Company may repurchase up to US$1 billion of its shares within 24 months of the program's authorization. On March 17, 2025, the Company's board of directors authorized another share repurchase program under which the Company may repurchase up to US$2 billion of its shares within 24 months of the program's authorization. As of November 25, 2026, the Company had repurchased a total of approximately 448.6 million ADSs for approximately US$1,963.3 million under these share repurchase programs, including approximately 15.5 million ADSs that were repurchased for approximately US$51.9 million between August 3, 2026 and November 25, 2026.

DiDi Fintech's Series B Financing

Xiaoju Technology Holdings (CAY) Co. ("DiDi Fintech"), a subsidiary of the Company that is engaged in providing financial products and services in Latin America, has entered into certain definitive agreements for its series B financing and the issuance of certain series B preferred shares to its investors, including the Company, for a total consideration of up to approximately US$120 million. The Company expects to continue to hold the majority of total equity interests of DiDi Fintech on a fully diluted basis following the completion of the financing. The Company is assessing the impact of this transaction on its consolidated financial statements.

About DiDi Global Inc.

DiDi is a leading mobility technology platform. It offers a wide range of app-based services across Asia Pacific, Latin America and other global markets, including ride hailing, taxi hailing, chauffeur and other forms of shared mobility as well as certain energy and vehicle services, food delivery, intra-city freight and financial services.

Use of Non-IFRS Financial Measures

In evaluating its business, the Company considers and uses certain non-IFRS financial measures including Adjusted EBITDA, Adjusted EBITA and Adjusted profit (loss) to supplement the review and assessment of its operating performance. The Company believes that these non-IFRS measures provide useful information about its core operating results, enhance the overall understanding of its past performance and future prospects and allow for greater visibility with respect to key metrics used by its management in its financial and operational decision-making.

The Company defines Adjusted EBITDA as profit (loss) for the period/year before (i) investment income (loss), net, (ii) share of profit (loss) of equity method investees, (iii) interest income, (iv) finance (costs) income, net, (v) fair value changes of preferred shares and other financial instruments issued by subsidiaries, (vi) income tax benefit (expense), (vii) expense (benefit) related to share-based awards, (viii) amortization of intangible assets, (ix) impairment of goodwill and intangible assets acquired from business combination, (x) gain or loss on disposal or deemed disposal of subsidiaries, (xi) provision for the shareholder class action lawsuit, and (xii) depreciation of property and equipment and right-of-use assets. Adjusted EBITA is defined as profit (loss) for the period/year before the first eleven of these twelve items.

The Company defines Adjusted profit (loss) as profit (loss) for the period/year before (i) expense (benefit) related to share-based awards, (ii) amortization of intangible assets, (iii) impairment of goodwill and intangible assets acquired from business combination, (iv) gain or loss on disposal or deemed disposal of subsidiaries, (v) investment income (loss) on certain investments, net[7], (vi) reconciling items on the share of profit (loss) of equity method investees[8], (vii) fair value changes of preferred shares and other financial instruments issued by subsidiaries, (viii) provision for the shareholder class action lawsuit, (ix) foreign exchange gains (losses) and fair value changes of exchange rate derivatives, and (x) tax effects on non-IFRS adjustments.

These non-IFRS financial measures are not defined under IFRS and are not presented in accordance with IFRS. They should not be considered in isolation or construed as an alternative to profit (loss) or any other measure of performance or as an indicator of the Company's operating performance. Investors are encouraged to review these historical non-IFRS financial measures in light of the most directly comparable IFRS measures. These non-IFRS financial measures may not be comparable to similarly titled measures presented by other companies.

For more information on the non-IFRS financial measures, please see the table captioned "Reconciliations of IFRS and Non-IFRS Results" set forth in this press release.

Safe Harbor Statement

This press release contains statements that may constitute "forward-looking" statements which are made pursuant to the "safe harbor" provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements can be identified by terminology such as "will," "expects," "anticipates," "aims," "future," "intends," "plans," "believes," "estimates," "likely to," and similar statements. Statements that are not historical facts, including statements about the Company's beliefs, plans, and expectations, are forward-looking statements. Forward-looking statements involve inherent risks and uncertainties. Further information regarding these and other risks is included in the Company's filings with the SEC. All information provided in this press release is as of the date of this press release, and the Company does not undertake any obligation to update any forward-looking statement, except as required under applicable law.

[7] This mainly includes fair value changes related to investee companies accounted for as FVTPL and the impairment loss of equity method investees.
[8] This represents the IFRS to non-IFRS reconciling items on the share of profit (loss) of equity method investees.

DiDi Global Inc.
Unaudited Condensed Consolidated Income Statements
(Amounts in millions, except for share and per share data)

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Revenues	**58,590**	**62,522**	**65,741**	**168,256**	**187,005**
Cost of revenues	(47,376)	(49,910)	(52,396)	(135,951)	(149,606)
Operations and support	(2,168)	(2,449)	(2,592)	(5,986)	(7,266)
Sales and marketing	(4,720)	(5,429)	(5,932)	(10,575)	(16,450)
Research and development	(2,112)	(2,376)	(2,764)	(5,970)	(7,551)
General and administrative	(2,323)	(2,545)	(2,948)	(11,825)	(8,264)
Other operating income (loss), net	525	1,232	91	1,078	1,693
Operating profit (loss) [1]	**416**	**1,045**	**(801)**	**(973)**	**(438)**
Investment income (loss), net	376	79	83	731	(41)
Share of profit (loss) of equity method investees	87	68	84	274	201
Interest income	489	353	339	1,520	1,082
Finance (costs) income, net	13	32	(331)	43	(286)
Fair value changes of preferred shares and other financial instruments issued by subsidiaries	205	27	53	180	43
Profit (loss) before income tax	**1,586**	**1,604**	**(572)**	**1,775**	**562**
Income tax benefit (expense)	(123)	(735)	(216)	(437)	(1,701)
Profit (loss) for the period	**1,463**	**869**	**(789)**	**1,338**	**(1,139)**
Attributable to:					
Equity holders of the Company	1,459	866	(792)	1,330	(1,146)
Non-controlling interests	4	3	3	8	7
	1,463	**869**	**(789)**	**1,338**	**(1,139)**
Weighted average number of ordinary shares used in computing earnings per share for profit (loss)					
-basic	1,186,139,208	1,129,887,401	1,123,588,667	1,192,837,456	1,140,268,424
-diluted	1,212,633,481	1,183,412,212	1,123,588,667	1,221,273,227	1,178,298,332
Earnings (loss) per share for profit (loss) attributable to equity holders of the Company (in RMB per share)					
- basic	1.23	0.77	(0.70)	1.12	(1.00)
- diluted	1.05	(0.16)	(0.70)	1.04	(1.56)
Weighted average number of ADSs used in computing earnings per ADS for profit (loss)					
-basic	4,744,556,832	4,519,549,604	4,494,354,668	4,771,349,824	4,561,073,696
-diluted	4,850,533,924	4,733,648,848	4,494,354,668	4,885,092,908	4,713,193,328
Earnings (loss) per ADS for profit (loss) attributable to equity holders of the Company (in RMB per ADS)					
- basic	0.31	0.19	(0.18)	0.28	(0.25)
- diluted	0.26	(0.04)	(0.18)	0.26	(0.39)

[1] Includes expenses (benefits) related to share-based awards as follows:

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Operations and support	17	1	27	59	48
Sales and marketing	37	21	49	127	113
Research and development	194	91	237	588	627
General and administrative	189	170	255	654	853
Other operating loss (income), net	-	(796)	236	-	(497)

DiDi Global Inc.
Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss)
(Amounts in millions)

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2025	2026	2025	2026
	RMB	RMB	RMB	RMB
Profit (loss) for the period	**1,463**	**(789)**	**1,338**	**(1,139)**
Other comprehensive income (loss), net of tax:				
Items that may be subsequently reclassified to profit or loss				
Foreign currency translation adjustments	518	381	1,049	1,915
Fair value changes of debt instruments at fair value through other comprehensive income (loss)	(93)	(82)	(47)	(318)
Net provisions for impairment losses on debt instruments at fair value through other comprehensive income	36	(47)	504	441
Transfer to profit or loss upon disposal of debt instruments at fair value through other comprehensive income	-	51	-	(325)
Share of other comprehensive income (loss) of equity method investees	-	2	-	(3)
Items that will not be subsequently reclassified to profit or loss				
Foreign currency translation adjustments	(729)	(869)	(1,137)	(3,445)
Fair value changes of equity instruments at fair value through other comprehensive income	1,443	(131)	2,756	(1,148)
Fair value changes of preferred shares issued by subsidiaries attributable to changes in the credit risk	8	(52)	296	(94)
	1,183	**(747)**	**3,421**	**(2,976)**
Total comprehensive income (loss) for the period	**2,646**	**(1,536)**	**4,759**	**(4,115)**
Attributable to:				
Equity holders of the Company	2,642	(1,539)	4,751	(4,122)
Non-controlling interests	4	3	8	7
	2,646	**(1,536)**	**4,759**	**(4,115)**

DiDi Global Inc.
Unaudited Condensed Consolidated Statements of Financial Position
(Amounts in millions)

	As of	
	December 31, 2025	September 30, 2026
	RMB	RMB
ASSETS		
Non-current assets		
Property and equipment	5,688	9,863
Right-of-use assets	1,150	1,165
Goodwill	46,284	46,284
Intangible assets	717	726
Deferred tax assets	2,857	2,230
Restricted cash	88	22
Long-term treasury investments	3,691	3,311
Investments accounted for using the equity method	3,929	4,334
Other financial investments measured at fair value through profit or loss	5,489	7,323
Other financial investments measured at fair value through other comprehensive income	5,589	1,367
Other non-current assets	3,366	4,895
	78,848	**81,521**
Current assets		
Accounts receivable and contract assets	4,649	5,550
Prepayments, receivables and other current assets	18,463	23,969
Short-term treasury investments	28,207	19,170
Restricted cash	3,610	4,525
Cash and cash equivalents	23,808	25,356
	78,737	**78,569**
Total assets	**157,585**	**160,090**
EQUITY		
Equity attributable to equity holders of the Company	**98,071**	**86,691**
Non-controlling interests	**133**	**187**
Total equity	**98,204**	**86,878**
LIABILITIES		
Non-current liabilities		
Borrowings	231	669
Lease liabilities	704	658
Deferred tax liabilities	259	351
Other non-current liabilities[2]	95	606
	1,289	**2,284**
Current liabilities		
Borrowings	12,354	24,359
Preferred shares issued by subsidiaries	10,679	10,047
Lease liabilities	476	537
Accounts and notes payable	4,937	5,036
Accrued expenses and other current liabilities[2]	29,646	30,949
	58,092	**70,927**
Total liabilities	**59,381**	**73,211**
Total equity and liabilities	**157,585**	**160,090**

[2] The increase was primarily due to the liabilities recognized for cash-settled share-based awards.

DiDi Global Inc.
Unaudited Condensed Consolidated Statements of Cash Flows
(Amounts in millions)

	For the Three Months Ended September 30,		For the Nine Months Ended September 30,	
	2025	2026	2025	2026
	RMB	RMB	RMB	RMB
Net cash flows generated from (used in) operating activities	2,754	72	7,954	(8,460)
Net cash flows generated from (used in) investing activities	(1,174)	2,034	(2,135)	2,642
Net cash flows generated from (used in) financing activities	(3,994)	3,067	327	8,102
Effect of exchange rate changes on cash and cash equivalents	(87)	(333)	(37)	(736)
Net increase (decrease) in cash and cash equivalents	**(2,501)**	**4,839**	**6,109**	**1,548**
Cash and cash equivalents at the beginning of the period	21,165	20,517	12,555	23,808
Cash and cash equivalents at the end of the period	**18,664**	**25,356**	**18,664**	**25,356**

DiDi Global Inc.
Unaudited Selected Financial Information of Segments
(Amounts in millions)

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Revenues:					
China Mobility	51,846	54,778	56,850	150,198	163,827
International	3,964	5,127	6,221	10,525	15,799
Other Initiatives	2,780	2,617	2,670	7,533	7,379
Total segment revenues	**58,590**	**62,522**	**65,741**	**168,256**	**187,005**
Adjusted EBITA:					
China Mobility	2,983	4,167	3,674	9,733	11,809
International	(1,683)	(2,885)	(2,896)	(2,607)	(8,666)
Other Initiatives	(439)	(742)	(769)	(1,340)	(2,416)
Total Adjusted EBITA (Non-IFRS)	**861**	**540**	**10**	**5,786**	**727**
Benefit (expense) related to share-based awards	(437)	513	(804)	(1,428)	(1,144)
Amortization of intangible assets	(8)	(8)	(7)	(31)	(20)
Gain or loss on disposal or deemed disposal of subsidiaries	-	-	-	(2)	-
Provision for the shareholder class action lawsuit	-	-	-	(5,298)	-
Total operating profit (loss)	**416**	**1,045**	**(801)**	**(973)**	**(438)**

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Depreciation expenses of property and equipment, and right-of-use assets					
China Mobility	122	113	182	292	406
International	52	73	97	112	236
Other Initiatives	556	591	618	1,680	1,768
Total depreciation expenses of property and equipment and right-of-use assets	**730**	**777**	**897**	**2,084**	**2,410**

DiDi Global Inc.
Reconciliations of IFRS and Non-IFRS Results
(Amounts in millions)

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Profit (loss) for the period	**1,463**	**869**	**(789)**	**1,338**	**(1,139)**
Less: Investment income (loss), net	(376)	(79)	(83)	(731)	41
Less: Share of profits (loss) of equity method investees	(87)	(68)	(84)	(274)	(201)
Less: Interest income	(489)	(353)	(339)	(1,520)	(1,082)
Less: Finance (costs) income, net	(13)	(32)	331	(43)	286
Less: Fair value changes of preferred shares and other financial instruments issued by subsidiaries	(205)	(27)	(53)	(180)	(43)
Less: Income tax benefit (expense)	123	735	216	437	1,701
Operating profit (loss)	**416**	**1,045**	**(801)**	**(973)**	**(438)**
Add: Expense (benefit) related to share-based awards	437	(513)	804	1,428	1,144
Add: Amortization of intangible assets	8	8	7	31	20
Less: Gain or loss on disposal or deemed disposal of subsidiaries	-	-	-	2	-
Add: Provision for the shareholder class action lawsuit	-	-	-	5,298	-
Adjusted EBITA (Non-IFRS)	**861**	**540**	**10**	**5,786**	**727**
Add: Depreciation expenses of property and equipment and right-of-use assets	730	777	897	2,084	2,410
Adjusted EBITDA (Non-IFRS)	**1,591**	**1,317**	**907**	**7,870**	**3,137**

	For the Three Months Ended			For the Nine Months Ended September 30,	
	September 30, 2025	June 30, 2026	September 30, 2026	2025	2026
	RMB	RMB	RMB	RMB	RMB
Profit (loss) for the period	**1,463**	**869**	**(789)**	**1,338**	**(1,139)**
Add: Expense (benefit) related to share-based awards	437	(513)	804	1,428	1,144
Add: Amortization of intangible assets	8	8	7	31	20
Less: Gain or loss on disposal or deemed disposal of subsidiaries	-	-	-	2	-
Less: Investment income (loss) on certain investments, net	(319)	(53)	(58)	(565)	111
Less: Reconciling items on the share of profits (loss) of equity method investees	-	1	1	8	2
Less: Fair value changes of preferred shares and other financial instruments issued by subsidiaries	(205)	(27)	(53)	(180)	(43)
Add: Provision for the shareholder class action lawsuit	-	-	-	5,298	-
Less: Foreign exchange gains (losses) and fair value changes of exchange rate derivatives[3]	(90)	(106)	252	(257)	67
Less: Tax effects on non-IFRS adjustments	(6)	13	(22)	(20)	10
Adjusted profit (loss) for the period (Non-IFRS)	**1,288**	**192**	**142**	**7,083**	**173**

[3] Starting in the third quarter of 2026, the Company excludes foreign exchange gains (losses) and fair value changes of exchange rate derivatives from adjusted profit (Non-IFRS), as these items are driven by exchange rate movements and unrelated to core operations. Comparative periods have been restated accordingly.